

## Mark A. Tremblay

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### Experience

7/2007-Pesent Department of Health, Division of Financial Planning & Policy

Health Program Administrator 2, Bureau of Strategic Planning & Data Analysis

- Developed fiscal projection models for key Medicaid Redesign Team initiatives including Smoking Cessation Counseling
- Developed and advanced two key 2008-09 DOH Budget initiatives, namely: Ambulatory Care Sensitive Conditions & Potentially Preventable Complications.
- Senior analyst in Bureau responsible for advancing and implementing: APGs, Physicians Fee Increases and Primary Care Enhancements.
- Created and co-developed most of BSPDA's APG and Primary Care Enhancement training materials featuring illustrative payment examples, reimbursement models and provider reference charts/tables.
- Lead BSPDA analyst responsible for addressing critical provider reimbursement policy issues including: payment for eye glass dispensing, vaccinations, PCEs, and UHS's proposed clinic expansion.

8/2006–7/2007 Division of Budget, Health and Mental Hygiene Unit

Team Leader, Office of Mental Health State Operations

- Supervised 3 budget examiners.
- Responsible for overseeing all aspects of budget making and execution for OMH State operations totaling \$1.3M in gross operating funds (27 Psychiatric Centers and 17,000 FTEs) offset by \$0.7M Patient Income Account revenue, and a a multibillion dollar five year capital plan including the following noteworthy accomplishments:
  - playing a key role in negotiating the most comprehensive civil commitment legislation in the nation - Sex Offender Management and Treatment Act;
  - coordinating the COCAP initiative to better integrate/rationalize care provided to high cost utilizers of substance abuse and mental health services; and
  - overseeing the most significant reform of OMH's prison-based system in State history pursuant to a litigation strategy and a subsequent Federal Private Settlement Agreement as well as Legislation in the SFY 2007-08 Budget.

7/2001-8/2006

Budget Examiner, Office of Mental Health and Child Health Plus

- Lead examiner responsible for budgeting the nationally recognized CHP program with an annual operating budget of \$1.2 billion and helping to lay the foundation for the existing Family Health Plus program.
- Executed all aspects of budget preparation and implementation for OMH Forensic and Children's programs and the PIA account in years two through four of my DOB tenure including the following achievements:
  - Developing innovative Medicaid reimbursement strategies that yielded \$45M in gross Revenue, and
  - Authoring a paper on Medicaid's Institute for Mental Disease Exclusion in the inaugural edition of the Journal of Governmental Finance and Public Policy.

5/2000–7/2001

**Syracuse University, Maxwell School**

Graduate Assistant, Center for Policy Research

- Selected as GA for Center for Policy Research to receive full tuition reimbursement and stipend for helping to teach a healthcare policy class including conducting several lectures and assisting to write several papers including one of the first proposals to merge Crouse Hospital and SUNY Health Science Center and an analysis of Nursing Home Staff Shortages and patient Adult Daily Living Skills.

3/1997–5/2001

**Syracuse Behavioral Health**

Director and Team Leader, Rehabilitation Services

- Supervised 15 clinical staff including counselors, nurses, CSWs, psychologists, recreation therapist and daycare providers.
- Designed and oversaw the implementation of a comprehensive rehabilitation program which employed innovative approaches such as acupuncture and cue-extinction
- Authored paper entitled Emotional Disorders and Susceptibility to Behavioral Triggers and presented at the 1999 Tri-State NYSARC Conference.
- Wrote and received an \$80,000 CIGS foundation grant to establish a computer-based vocational rehabilitation program.
- Co-authored and received \$1.5M Federal Probation Grant to reintegrate recovering prisoners into the Syracuse community.

Education

Syracuse University – Masters in Public Administration  
Mary wood University - Masters of Arts in Psychology  
LeMoyne College – Bachelors of Arts in Psychology

Publications

Tremblay, M.A. and Boyce, E, (2006) The Medicaid Exclusion for “Institutions for Mental Diseases”: Impact on New York State and Options for Reform, Journal of Governmental Finance and Public Policy. [http://www.rockinst.org/pdf/nys\\_government/2006-07-journal\\_of\\_governmental\\_finance\\_and\\_public\\_policy.pdf](http://www.rockinst.org/pdf/nys_government/2006-07-journal_of_governmental_finance_and_public_policy.pdf)

Anbar, R.A., Tremblay, M.A., Dufore, D.M., Saletsky R., and Zimmerman, S.J., (1999) Psychological Adjustment in Adults With Cystic Fibrosis, Journal of American Thoracic Medicine – presented at 2000 American Thoracic Society Conference.